# Financial Data 2020



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## Consolidated Balance Sheet March 31, 2020

		Millions	Thousands of U.S. Dollars (Note 1)			
ASSETS	2	2020		2019		2020
CURRENT ASSETS:						
Cash and cash equivalents (Note 13)	¥	25,314	¥	24,063	\$	232,606
Receivables (Note 13):						
Trade notes (Note 15)		57,575		87,196		529,042
Trade accounts (Notes 14 and 15)		473,227		519,155		4,348,320
Associated companies		27,612		32,423		253,720
Other		6		5		63
Allowance for doubtful receivables		(1,088)		(1,541)		(9,997)
Inventories (Notes 4 and 14)		123,261		135,110		1,132,603
Advances to suppliers		7,735		12,327		71,082
Prepaid expenses and other current assets		5,988		6,645		55,025
Total current assets	•	719,634		815,385		6,612,467
PROPERTY, PLANT, AND EQUIPMENT (Notes 5):						
Land		21,425		22,252		196,867
Buildings and structures		37,690		40,413		346,326
Machinery and equipment		38,387		37,165		352,726
Furniture and fixtures		7,677		7,424		70,541
Lease assets		4,290		3,022		39,420
Construction in progress		2,059		548		18,928
Total property, plant, and equipment		111,530		110,827		1,024,811
Accumulated depreciation		(54,749)		(54,990)		(503,077)
Net property, plant, and equipment		56,780		55,837		521,734
INVESTMENTS AND OTHER ASSETS :						
Investment securities (Notes 3, 9, and 13)		32,942		45,074		302,695
Investments in and advances to associated companies (Note 13)		38,040		35,429		349,538
Long-term loans		38		46		355
Goodwill (Note 8)		408				3,756
Deferred tax assets (Note 12)		3,105		1,944		28,537
Other assets (Note 10)		9,813		9,437		90,170
Allowance for doubtful receivables		(3,019)		(2,982)		(27,744)
Total investments and other assets		81,329		88,951		747,308
		857,744	¥	960,173		7,881,510

## NIPPON STEEL TRADING CORPORATION and its Consolidated Subsidiaries

# Consolidated Balance Sheet March 31, 2020

		Million	Thousands of U.S. Dollars (Note 1)			
LIABILITIES AND EQUITY		2020		2019		2020
CURRENT LIABILITIES :						
Short-term borrowings (Notes 9, 13, and 14)	¥	78,248	¥	128,425	\$	719,001
Current portion of long-term debt (Notes 9, 13, and 14)		26,392		15,943		242,509
Payables (Note 13):						
Trade notes (Notes 14 and 15)		29,198		44,996		268,294
Trade accounts (Notes 14 and 15)		223,826		275,411		2,056,663
Associated companies		4,913		4,630		45,149
Other		1,865		1,666		17,138
Commercial papers (Notes 9 and 13)		50,000		50,000		459,432
Advances from customers		10,696		20,769		98,287
Income taxes payable (Note 12)		3,627		4,710		33,329
Accrued expenses		10,485		11,210		96,351
Other		6,621		5,962		60,841
Total current liabilities		445,876		563,727		4,096,998
LONG-TERM LIABILITIES :						
Bonds payable (Notes 9 and 13)		80,000		60,000		735,091
Long-term debt (Notes 9, 13, and 14)		67,502		75,842		620,260
Liability for retirement benefits (Note 10)		4,276		4,072		39,292
Asset retirement obligations		131		130		1,207
Deferred tax liabilities (Note 12)		745		3,212		6,848
Other		4,334		3,831		39,830
Total long-term liabilities		156,990		147,089		1,442,531
COMMITMENTS AND CONTINGENT LIABILITIES (Note 16)						
EQUITY (Notes 11, 17 and 18):						
Common stock		16,389		16,389		150,593
Capital surplus		54,689		54,814		502,523
Retained earnings		160,669		147,181		1,476,334
Treasury stock		(153)		(147)		(1,408)
Accumulated other comprehensive income (loss):						
Unrealized gain on available-for-sale securities		2,168		9,517		19,926
Deferred loss on derivatives under hedge accounting		(371)		(483)		(3,417)
Foreign currency translation adjustments		3,989		3,549		36,656
Defined retirement benefit plans		(940)		(167)		(8,645)
Total		236,440		230,654		2,172,563
Noncontrolling interests		18,437		18,701		169,417
Total equity		254,877		249,356		2,341,980
TOTAL	¥	857,744	¥	960,173	\$	7,881,510

# Consolidated Statement of Income March 31, 2020

	Million	s of Yen			Thousands of U.S. Dollars (Note 1)	
	2020	2	2019		2020	
NET SALES (Note 15)	¥ 2,480,256	¥ 2,	550,612	\$ 2	2,790,191	
COST OF SALES (Note 15)	2,338,742	2,	402,965	2	1,489,866	
Gross profit	141,514		147,647		1,300,324	
SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES (Notes 8 and 10)	109,425		111,477		1,005,474	
Operating income	32,088		36,170		294,850	
OTHER INCOME (EXPENSES):						
Interest and dividend income	1,953		1,674		17,947	
Interest expense	(4,166)		(4,465)		(38,284)	
Purchase discount	499		529		4,588	
(Loss) gain on sales of investment securities-net (Note 3)	(22)		758		(203)	
Loss on devaluation of investment securities (Note 3)	(1,870)		(4,038)		(17,183)	
Impairment losses of fixed assets (Note 5)	(795)				(7,312)	
Equity in earnings of associated companies	2,786		2,106		25,607	
Gain on negative goodwill (Note 19)			2,050			
Loss on liquidation of subsidiaries and affiliates (Note 6)			(367)			
Gain (loss) on sales of property, plant, and equipment	1,171		(55)		10,763	
Loss on business of subsidiaries and associates (Note 7)			(1,485)			
Other-net	83		410		762	
Other expense-net	(360)		(2,879)		(3,315)	
INCOME BEFORE INCOME TAXES	31,727		33,290		291,535	
INCOME TAXES (Note 12):						
Current	9,017		9,959		82,856	
Deferred	573		(972)		5,270	
Total income taxes	9,590		8,986		88,127	
NET INCOME	22,136		24,304		203,407	
NET INCOME ATTRIBUTABLE TO NONCONTROLLING INTERESTS	1,427		1,055		13,120	
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	¥ 20,708	¥	23,249	\$	190,287	
PER SHARE OF COMMON STOCK (Note 2.s):		en		U.S. [	Dollars (Note 1)	
Basic net income	¥ 641.97	¥	720.68	\$	5.89	
Cash dividends applicable to the year	225.00		230.0		2.06	

## Consolidated Statement of Comprehensive Income March 31, 2020

		Millions	s of Yen		housands of Dollars (Note 1)
		2020		2019	2020
NET INCOME	¥	22,136	¥	24,304	\$ 203,407
OTHER COMPREHENSIVE INCOME (LOSS) (Note 17):					
Unrealized loss on available-for-sale securities		(7,301)		(2,047)	(67,094)
Deferred gain on derivatives under hedge accounting		109		17	1,005
Foreign currency translation adjustments		(187)		(1,480)	(1,723)
Defined retirement benefit plans		(827)		(645)	(7,600)
Share of other comprehensive income (loss) in associated companies		533		(402)	4,898
Total other comprehensive loss	¥	(7,674)	¥	(4,559)	\$ (70,514)
COMPREHENSIVE INCOME	¥	14,462	¥	19,745	\$ 132,893
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:					
Owners of the parent		13,229		18,944	121,563
Noncontrolling interests		1,232		800	11,329
				•	<u> </u>

# Consolidated Statement of Changes in Equity March 31, 2020

	Thousands	Millions of Yen						
	Number of Shares of Common Stock Outstanding	(	Common Stock		Capital Surplus		Retained Earnings	
BALANCE, APRIL 1, 2018	30,910	¥	12,335	¥	50,751	¥	131,006	
Net income attributable to owner of the parent							23,249	
Issuance of new shares	1,350		4,054		4,054			
Cash dividends							(7,258)	
Change of scope of equity method							98	
Effect of change in ownership ratio of an associated company					8			
Change of scope of consolidation							85	
Purchase of treasury stock	(1)							
Disposal of treasury stock					0			
Net change in the year								
BALANCE, MARCH 31, 2019 (APRIL 1, 2019, as previously reported )	32,258		16,389		54,814		147,181	
Cumulative effect of accounting change							34	
BALANCE, APRIL 1, 2019 (as restated)	32,258		16,389		54,814		147,216	
Net income attributable to owner of the parent							20,708	
Cash dividends							(7,258)	
Change of scope of equity method							3	
Effect of change in ownership ratio of an associated company					(125)			
Purchase of treasury stock	(1)							
Disposal of treasury stock					0			
Net change in the year								
BALANCE, MARCH 31, 2020	32,257	¥	16,389	¥	54,689	¥	160,669	

	Thousands of U.S. Dollars (Note 1)								
	(	Common Stock		Capital Surplus		Retained Earnings			
BALANCE, MARCH 31, 2019 (APRIL 1, 2019, as previously reported )	\$	150,593	\$	503,675	\$	1,352,399			
Cumulative effect of accounting change						316			
BALANCE, APRIL 1, 2019 (as restated)		150,593		503,675		1,352,716			
Net income attributable to owner of the parent						190,287			
Cash dividends						(66,699)			
Change of scope of equity method						30			
Effect of change in ownership ratio of an associated company				(1,152)					
Purchase of treasury stock									
Disposal of treasury stock				1					
Net change in the year									
BALANCE, MARCH 31, 2020	\$	150,593	\$	502,523	\$	1,476,334			

							e Income (Loss)								
Tre S	easury Stock	on /	alized Gain Available- le Securities	on Deriv	l (Loss) Gain atives under Accounting	Currenc	Foreign by Translation stments	Defined Bene	Retirement fit Plans		Total		ncontrolling nterests	T	otal Equity
¥	(140)	¥	11,581	¥	(502)	¥	5,190	¥	452	¥	210,675	¥	17,293	¥	227,968
											23,249				23,249
											8,108				8,108
											(7,258)				(7,258)
											98				98
											8				8
											85				85
	(7)										(7)				(7)
	0										0				0
			(2,064)		19		(1,641)		(619)		(4,306)		1,408		(2,897)
	(147)		9,517		(483)		3,549		(167)		230,654		18,701		249,356
			(87)								(52)		(30)		(83)
	(147)		9,430		(483)		3,549		(167)		230,601		18,671		249,272
											20,708				20,708
											(7,258)				(7,258)
											3				3
											(125)				(125)
	(5)										(5)				(5)
	0										0				0
			(7,261)		111		439		(773)		(7,484)		(233)		(7,717)
¥	(153)	¥	2,168	¥	(371)	¥	3,989	¥	(940)	¥	236,440	¥	18,437	¥	254,877

### Thousands of U.S. Dollars (Note 1)

				Accumula	ated Other Com	prehensiv	e Income (Loss)							
1	reasury Stock	on	ealized Gain Available- ale Securities	on Deri	ed (Loss) Gain ivatives under e Accounting	Curren	Foreign ncy Translation ljustments	d Retirement nefit Plans	Total	Noncontrolling Interests		Total Equity		
\$	(1,358)	\$	87,454	\$	(4,440)	\$	32,614	\$ (1,537)	\$ 2,119,400	\$	171,843	\$	2,291,243	
			(802)						(485)		(277)		(763)	
	(1,358)		86,652		(4,440)		32,614	(1,537)	2,118,914		171,565		2,290,480	
									190,287				190,287	
									(66,699)				(66,699)	
									30				30	
									(1,152)				(1,152)	
	(52)								(52)				(52)	
	2								3				3	
			(66,725)		1,022		4,041	(7,107)	(68,768)		(2,148)		(70,916)	
\$	(1,408)	\$	19,926	\$	(3,417)	\$	36,656	\$ (8,645)	\$ 2,172,563	\$	169,417	\$	2,341,980	

## Consolidated Statement of Cash Flows March 31, 2020

	Milli	ons of Yen	Thousands of U.S. Dollars (Note 1)	
	2020	2019	2020	
OPERATING ACTIVITIES:			<b>A</b> 004 505	
Income before income taxes		¥ 33,290	\$ 291,535	
Adjustments for:		(11.220)	(02.047)	
Income taxes-paid	` '	•	(93,047)	
Depreciation and amortization			53,154	
Equity in earnings of associated companies	• •	• • • •	(25,607)	
Gain on negative goodwill		(2,050)	(0.000)	
Provision for doubtful receivables	· ·	•	(3,378)	
Impairment losses on fixed assets			7,312	
Loss (gain) on sales of securities-net		, ,	203	
Loss on devaluation of investment securities			17,183	
(Gain) loss on sales of property, plant, and equipment-net		) 55	(10,763)	
Changes in assets and liabilities-net of effects from newly consolidated subsidiaries				
Decrease (increase) in receivables	72,568	(15,306)	666,806	
Decrease (increase) in inventories	8,249	(13,623)	75,805	
(Decrease) increase in payables	(64,907	7,521	(596,407)	
Increase in liability for retirement benefits	760	3	6,988	
Other-net	(2,687	4,284	(24,696)	
Total adjustments		(23,904)	73,554	
Net cash provided by (used in) operating activities			365,089	
INVESTING ACTIVITIES:		(4.40)		
Decrease (increase) in time deposits		, ,	3,015	
Purchases of property, plant, and equipment	• •		(71,886)	
Proceeds from sales of property, plant, and equipment	2,231	400	20,507	
Purchases of intangible assets	(245	) (112)	(2,251)	
Proceeds from sales of intangible assets	59		547	
Purchases of investment securities	(974	<b>)</b> (1,429)	(8,956)	
Proceeds from sales of investment securities	433	160	3,984	
Purchases of the shares of companies previously unconsolidated	(126	(2,195)	(1,160)	
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	•	• • • •	8,610	
Payments for sales of shares of subsidiaries resulting in change in scope of consolidation		(3)	•	
Payments For Acquisition of Businesses		(66,858)		
(Increase) decrease in short-term loans receivable			(6,849)	
Payments of long-term loans receivable		·	(227)	
Proceeds from long-term loans receivable		, ,	301	
Other-net			1,651	
Net cash used in investing activities.		١ /	(52,712)	
	(5,100	( 2,222)	(,,	
FINANCING ACTIVITIES:		. (40 =00)	/ eas ass	
Decrease in short-term borrowings-net	• •	•	(400,927)	
Proceeds from issuance of commercial papers		30,000		
Proceeds from long-term debt			145,935	
Repayments of long-term debt	(15,320	<b>)</b> (4,137)	(140,773)	
Dividends paid		) (7,261)	(66,677)	
Dividends paid to noncontrolling interests	(555	) (672)	(5,100)	
Payments from changes in ownership interests in subsidiaries	•	, ,		
that do not result in change in scope of consolidation	(1,004	) (16)	(9,229)	
Proceeds from changes in ownership interests in subsidiaries	( )	, ,	(, ,	
that do not result in change in scope of consolidation	57	448	526	
Proceeds from issuance of bonds			182,877	
Proceeds from issuance of shares.	•	8,108	102,077	
		· · · · · · · · · · · · · · · · · · ·	(6,910)	
Other-net			(300,279)	
	• •			
FOREIGN CURRENCY TRANSLATION ADJUSTMENTS ON CASH AND CASH EQUIVALENTS	•		(601)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,251	(3,816)	11,496	
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	24,063	27,879	221,110	
CASH AND CASH EQUIVALENTS, END OF YEAR	¥ 25,314	¥ 24,063	\$ 232,606	
See notes to consolidated financial statements				

## Notes to Consolidated Financial Statements March 31, 2020

## 1. BASIS OF PRESENTATION OF **CONSOLIDATED FINANCIAL STATEMENTS**

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in accordance with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards. Japanese ven figures less than a million yen are rounded down to the nearest million ven, except for per share data.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form that is more familiar to readers outside Japan. In addition, certain reclassifications have been made in the 2019 consolidated financial statements to conform to the classifications used in 2020.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which NIPPON STEEL TRADING CORPORATION (the "Company") is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of ¥108.83 to \$1, the rate of exchange at March 31, 2020. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate. U.S. dollar figures less than a thousand dollars are rounded down to the nearest thousand dollars, except for per share data.

## 2. SUMMARY OF SIGNIFICANT **ACCOUNTING POLICIES**

a. Consolidation - The consolidated financial statements as of March 31, 2020, include the accounts of the Company and its 89 (91 in 2019) significant subsidiaries (collectively, the "Group").

Under the control and influence concepts, those companies in which the Company, directly or indirectly, is able to exercise control over operations are fully consolidated, and those companies over which the Group has the ability to exercise significant influence are accounted for by the equity method.

Investments in 31 (31 in 2019) associated companies are accounted for by the equity method.

Investments in the remaining unconsolidated subsidiaries and associated companies are stated at cost. If the consolidation or equity method of accounting had been applied to the investments in these companies, the effect on the accompanying consolidated financial statements would not be material.

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is also eliminated.

b. Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements - Under Accounting Standards Board of Japan ("ASBJ") Practical Issues Task Force No.18, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements," the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America tentatively may be used for the consolidation process, except for the following items that should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of research and development ("R&D"); (d) cancellation of the fair value model of accounting for property, plant, and equipment and investment properties and incorporation of the cost model accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

c. Unification of Accounting Policies Applied to Foreign Associated Companies for the Equity Method - ASBJ Statement No.16, "Accounting Standard for Equity Method of Accounting for Investments," requires adjustments to be made to conform the associate's accounting policies for similar transactions and events under similar circumstances to those of the parent company when the associate's financial statements are used in applying the equity method, unless it is impracticable to determine such adjustments. In addition, financial statements prepared by foreign associated companies in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America tentatively may be used in applying the equity method, if the following items are adjusted so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs if R&D; (d) cancellation of the fair value model of accounting for property, plant, and equipment and investment properties and incorporation of the cost model accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign associate elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

d. Cash Equivalents - Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value.

Cash equivalents include time deposits, certificates of deposit and all of which mature or become due within three months of the date of acquisition.

- e. Allowance for Doubtful Receivables The allowance for doubtful receivables is provided principally at an amount computed based on the actual ratio of bad debts in the past, plus the aggregate amount of estimated losses based on an analysis of certain individual receivables.
- **f. Inventories -** Inventories are principally stated as follows:

Steel products are stated at cost determined by the moving-average method or by the specific identification method. Industrial machinery, nonferrous metals, cast and forged steel production, and railway wheels are stated at cost determined by the moving-average method or by the specific identification method. Textiles are stated at cost determined by the first-in, first-out method or by the specific identification method. Food items are stated at cost determined by the specific identification method.

q. Investment Securities - Marketable and investment securities are classified and accounted for, depending on management's intent, as follows:

Available-for-sale securities, which are not classified as either of the aforementioned securities, are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of equity. Nonmarketable available-for-sale securities are stated at cost determined by the moving-average method. For other-than-temporary declines in fair value, investment securities are reduced to net realizable value by a charge to income.

h. Property, Plant, and Equipment - Property, plant, and equipment are stated at cost. Depreciation of property, plant, and equipment of the Company and 63 (63 in 2019) of its consolidated subsidiaries is computed by the straight-line method based on the estimated useful lives of the assets. Depreciation of property, plant, and equipment of 27 (29 in 2019) of its consolidated subsidiaries is computed principally by the declining-balance method based on the estimated useful lives of the assets.

Equipment held for lease is depreciated by the straight-line method over the respective lease periods.

- i. Long-Lived Assets The Group reviews its long-lived assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss is recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.
- j. Goodwill Goodwill is amortized on a straight-line basis over five years.
- k. Bond Issue Costs Bond issue costs are charged to income as incurred.
- I. Retirement and Pension Plans The Company and certain consolidated subsidiaries have noncontributory-funded pension plans covering substantially all of their employees. Certain consolidated subsidiaries have severance payment plans for directors and Audit & Supervisory Board members.
- m. Asset Retirement Obligations An asset retirement obligation ("ARO") is recorded for a legal obligation imposed by either law or contract that results from the acquisition, construction, development, and normal operation of a tangible fixed asset and is associated with the retirement of such tangible fixed asset. The ARO is recognized as the sum of the discounted cash flows required for the future asset retirement and is recorded in the period in which the obligation is incurred if a reasonable estimate can be made. If a reasonable estimate of the ARO cannot be made in the period the ARO is incurred, the liability should be recognized when a reasonable estimate of the ARO can be made. Upon initial recognition of a liability for an ARO, an asset retirement cost is capitalized by increasing the carrying amount of the related fixed asset by the amount of the liability. The asset retirement cost is subsequently

allocated to expense through depreciation over the remaining useful life of the asset. Over time, the liability is accreted to its present value each period. Any subsequent revisions to the timing or the amount of the original estimate of undiscounted cash flows are reflected as an adjustment to the carrying amount of the liability and the capitalized amount of the related asset retirement cost.

n. Leases - In March 2007, the ASBJ issued ASBJ Statement No.13, "Accounting Standards for Lease Transactions," which revised the previous accounting standard for lease transactions. Under the previous accounting standard, finance leases that were deemed to transfer ownership of the leased property to the lessee were capitalized. However, other finance leases were permitted to be accounted for as operating lease transactions if certain "as if capitalized" information was disclosed in the notes to the lessee's financial statements. The revised accounting standard permits leases that existed at the transition date and do not transfer ownership of the leased property to the lessee to continue to be accounted for as operating lease transactions.

The Company applied the revised accounting standard effective April 1, 2008. In addition, the Company continues to account for leases that existed at the transition date and that do not transfer ownership of the leased property to the lessee as operating lease transactions.

All other leases are accounted for as operating leases.

- o. Income Taxes The provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted income tax rates to the temporary differences.
- p. Foreign Currency Transactions All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the consolidated balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statement of income to the extent that they are not hedged by foreign currency forward contracts.
- q. Foreign Currency Financial Statements The balance sheet accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the current exchange rate as of the consolidated balance sheet date except for equity, which is translated at the historical rate. Differences arising from such translation are shown as "Foreign currency translation adjustments" under accumulated other comprehensive income (loss) in a separate component of equity. Revenue and expense accounts of consolidated foreign subsidiaries are translated into yen at the average exchange rate.
- r. Derivatives and Hedging Activities The Group uses derivative financial instruments to manage its exposures to fluctuations in foreign exchange and interest rates. Derivatives include foreign currency forward contracts, interest rate swaps, and commodity swaps, which are utilized by the Group to reduce foreign currency exchange, interest rate risks, and market price. The Group does not enter into derivatives for trading or speculative purposes.

Derivative financial instruments are classified and accounted for as follows:

- (1) All derivatives are recognized as either assets or liabilities and measured at fair value, and gains or losses on derivative transactions are recognized in the consolidated statement of income.
- (2) For derivatives used for hedging purposes, if such derivatives qualify for hedge accounting because of high correlation and effectiveness between the hedging instruments and the hedged items, gains or losses on derivatives are deferred until maturity of the hedged transactions.

The foreign currency forward contracts and currency options are utilized to hedge foreign currency exposures for imports from overseas suppliers. Trade payables denominated in foreign currencies are translated at the contracted rates if the forward contracts qualify for hedge accounting. Interest rate swaps are utilized to hedge interest rate exposures of short-term borrowings and long-term debt. Commodity swaps are utilized to manage the price fluctuation risk of merchandise. Borrowings denominated in foreign currencies are utilized to hedge foreign currency exposures of securities and Investment in overseas subsidiaries. The swaps that qualify for hedge accounting are measured at market value at the consolidated balance sheet date, and the unrealized gains or losses are deferred until maturity as deferred gain (loss) under hedge accounting in a separate component of equity. Those interest rate swaps that qualify for hedge accounting and meet specific matching criteria are not remeasured at market value, but the differential paid or received under the swap agreements is recognized and included in interest expense or income.

Short-term bank loans are used to fund the Group's ongoing operations and long-term debt, including bank loans are utilized to fund capital investment. Although a portion of such bank loans with floating rates are exposed to market risks from changes in variable interest rates, those risks are mitigated by using derivatives of interest rate swaps.

s. Per Share Information - Basic net income per share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares stock outstanding for the period, retroactively adjusted for stock splits.

The weighted-average number of shares of common stock used in the computation was 32,259 thousand shares and 32,258 thousand shares for the years ended March 31, 2019 and 2020, respectively.

Diluted net income per share is not disclosed because no potentially dilutive securities have been issued.

Cash dividends per share presented in the accompanying consolidated statement of income are dividends applicable to the respective fiscal years, including dividends to be paid after the end of the year, retrospectively adjusted for stock splits and consolidation.

t. New Accounting Pronouncements - On March 30, 2018, the ASBJ issued ASBJ Statement No. 29, "Accounting Standard for Revenue Recognition," and ASBJ Guidance No. 30, "Implementation Guidance on Accounting Standard for Revenue Recognition." The core principle of the standard and guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity should recognize revenue in accordance with that core principle by applying the following steps:

Step 1: Identify the contract(s) with a customer

Step 2: Identify the performance obligations in the contract

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation

The accounting standard and guidance are effective for annual periods beginning on or after April 1, 2021. Earlier application is permitted for annual periods beginning on or after April 1, 2018.

The Company expects to apply the accounting standard and guidance for annual periods beginning on or after April 1, 2021, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

## 3. INVESTMENT SECURITIES

Investment securities as of March 31, 2020 and 2019, consisted of the following:

	Millions of Yen					ousands of .S. Dollars		
	2020			2019		2019		2020
Noncurrent:								
Marketable equity securities	¥	20,984	¥	33,459	\$	192,818		
Others		11,957		11,615		109,876		
Total	¥	32,942	¥	45,074	\$ 302,695			

The costs and aggregate fair values of marketable and investment securities at March 31, 2020 and 2019, were as follows:

	Millions of Yen											
March 31, 2020		Cost	ost Unrealized Gains				Unrealized Losses				F	air Value
Securities classified as: Available-for-sale:												
Equity securities	¥	18,868	¥	5,176	¥	3,059	¥	20,984				
March 31, 2019												
Noncurrent:		Cost	Unrealized Gains				F	Fair Value				
Securities classified as:												
Available-for-sale:												
Equity securities	¥	19,808	¥	14,148	¥	498	¥	33,459				
				Thousands o	f U.S. Do	llars						
March 31, 2020	Cost		Uı	realized Gains		realized Losses	F	air Value				
Securities classified as:												
Available-for-sale:												
Equity securities	\$	173,372	\$	47,561	\$	28,114	\$	192,818				

The information for available-for-sale securities that were sold during the years ended March 31, 2020 and 2019, is as follows:

March 31, 2020	Millions of Yen								
	Proceeds Rea			d Gains	Realized	d Losses			
Available-for-sale:									
Marketable equity securities	¥	98	¥	32	¥	4			
Other		141		43		5			
Total	¥	240	¥	75	¥	10			

	Millions of Yen						
March 31, 2019	Proceeds		Realiz	ed Gains	Realize	d Losses	
Available-for-sale:							
Marketable equity securities	¥	39	¥	21			
Other		120		102	¥	44	
Total	¥	160	¥	123	¥	44	

March 31, 2020	Thousands of U.S. Dollars							
	Proceeds Reali		Realiz	ed Gains	Realized Losses			
Available-for-sale:								
Marketable equity securities	\$	908	\$	295	\$	42		
Other		1,299		396		51		
Total	\$	2,207	\$	691	\$	93		

The impairment losses on other available-for-sale equity securities for the years ended March 31, 2020 and 2019, were ¥1,870 million (\$17,183 thousand) and ¥3,679 million, respectively.

### 4. INVENTORIES

Inventories at March 31, 2020 and 2019, consisted of the following:

	Millions of Yen					ousands of .S. Dollars
	2020			2019		2020
Merchandise and finished products	¥	98,488	¥	105,781	\$	904,979
Work in process		6,035		5,943		55,456
Raw materials and supplies		18,736		23,385		172,167
Total	¥	123,261	¥	135,110	\$	1,132,603

#### **5. LONG-LIVED ASSETS**

The Group reviewed its long-lived assets for impairment as of March 31, 2020. As a result, the Group recognized an impairment loss of ¥795 million (\$7,312 thousand) for operating assets.

The Company and its consolidated subsidiaries classify fixed assets into groups, at the minimum cashgenerating unit level, by the type of the respective business. Certain consolidated subsidiaries classify groups by store. For idle assets, each property is considered to constitute a group.

Due to consecutive operating losses of the unit, the book values of long-lived assets are written down to the recoverable amount, and the amounts are recorded as impairment losses on fixed assets.

The recoverable amounts are calculated based on value in use, and the relevant assets are evaluated based on expected future cash flows discounted mainly at 6.1% for the year ended March 31, 2020.

## 6. LOSS ON LIQUIDATION OF **SUBSIDARIES AND AFFILIATES**

Loss on liquidation of subsidiaries and affiliates for the years ended March 31, 2020 and 2019, related to losse from liquidation of a wholly owned subsidiary of the Company, which consisted of the following:

	Milli	Thousands of U.S. Dollars		
	2020	2019		2020
Loss on sales of property, plant, and equipment	¥	¥	119	\$
Loss on valuation of inventories				
Additional retirement benefits				
Others			247	
Total	¥	¥	367	\$

## 7. LOSS ON BUSINESS OF **SUBSIDIARIES AND ASSOCIATES**

There was no loss on business of subsidiaries and associates for the year ended March 31, 2020.

The Group recognized losses ¥1,485 million on material coal coil-related investment for the year ended March 31, 2019.

#### 8. GOODWILL

Goodwill as of March 31, 2020 and 2019, consisted of the following:

		Millions	S. Dollars	
	2020 2019 ¥ 408 ¥		2020	
Consolidation goodwill	¥	408	¥	\$ 3,756
Total	¥	408	¥	\$ 3,756

Amortization charged to selling, general, and administrative expenses for the years ended March 31, 2020 and 2019, was ¥45 million (\$ 417 thousand) and ¥51 million, respectively.

## 9. SHORT-TERM BORROWINGS, LONG-TERM DEBT, AND BONDS PAYABLE

Short-term borrowings at March 31, 2020 and 2019, consisted of the following:

		Million	1		ousands of .S. Dollars	
	<b>2020</b> 2019			2020		
Loans, primarily from banks with interest						
principally at 0.020% to 7.000% in 2020 and						
0.020% to 8.620% in 2019:						
Collateralized			¥	2,200		
Unsecured	¥	78,248		126,225	\$	719,001
Commercial papers, -0.004% to -0.000% in 2020		50,000		50,000		459,432
Total	¥	128,248	¥	178,425	\$	1,178,433

Long-term debt at March 31, 2020 and 2019, consisted of the following:

	Millions of Yen					ousands of .S. Dollars	
		<b>2020</b> 2019		2019		2020	
Bonds payable							
Unsecured 0.150% Japanese yen bonds payable due in 2023	¥	15,000	¥	15,000	\$	137,829	
Unsecured 0.190% Japanese yen bonds payable due in 2024		10,000				91,886	
Unsecured 0.290% Japanese yen bonds payable due in 2025		20,000		20,000		183,772	
Unsecured 0.395% Japanese yen bonds payable due in 2028		15,000		15,000		137,829	
Unsecured 0.390% Japanese yen bonds payable due in 2029		10,000				91,886	
Unsecured 0.950% Japanese yen bonds payable due in 2038		10,000		10,000		91,886	
Loans, primarily from banks and insurance companies							
with interest principally at 0.190% to 2.620% in 2020 and							
0.022% to 2.620% in 2019, due serially through 2020:							
Unsecured		91,704		90,579		842,639	
Obligations under finance leases		2,190		1,207		20,129	
Total		173,895		151,786		1,597,861	
Less current portion		(26,392)		(15,943)		(242,509)	
Long-term debt, less current portion	¥	147,502	¥	135,842	\$	1,355,352	

The annual maturities of long-term debt and bonds payable excluding finance leases as of March 31, 2020, were as follows:

Years Ending March 31	Mi	llions of Yen		ousands of .S. Dollars
2021	¥	25,469	\$	234,029
2022		7,173		65,916
2023		25,635		235,553
2024		24,805		227,924
2025		29,621		272,177
2026 and thereafter		59,000		542,129
Total	¥	171,704	\$ 1	1,577,731

The carrying amounts of assets pledged as collateral for short-term borrowings and long-term debt at March 31, 2020, were as follows:

	Millio	Millions of Yen		ousands of S. Dollars
Investment securities	¥	1,486	\$	13,661
Total	¥	1,486	\$	13,661

As is customary in Japan, the Company maintains deposit balances with banks with which it has bank loans. Such deposit balances are not legally or contractually restricted as to withdrawal.

In addition, the bank borrowings are subject to agreements under which collateral must be given if requested by the lending banks, and certain banks have the right to offset cash deposited with them against any bank loan or obligation that becomes due and, in case of default and certain other specified events, against all other debt payable to the bank concerned. The Company has never received any such request.

#### 10. RETIREMENT AND PENSION PLANS

The Company and certain consolidated subsidiaries have severance payment plans for employees, and certain consolidated subsidiaries have severance payment plans for directors and Audit & Supervisory Board members. Under most circumstances, employees terminating their employment are entitled to retirement benefits determined based on the rate of pay at the time of termination, years of service, and certain other factors. Such retirement benefits are made in the form of a lump-sum severance payment from the Company or from certain consolidated subsidiaries and annuity payments from a trustee. Employees are entitled to larger payments if the termination is involuntary, by retirement at the mandatory retirement age, by death, or by voluntary retirement at certain specific ages prior to the mandatory retirement age.

The liability for retirement benefits at March 31, 2020 and 2019, for directors and Audit & Supervisory Board members is ¥601 million (\$5,530 thousand) and ¥530 million, respectively.

#### (1) Defined benefit plan

(a) The changes in defined benefit obligation for the years ended March 31, 2020 and 2019, were as follows:

	Millions of Yen				Thousands of U.S. Dollars		
		2020		2019		2020	
Balance at beginning of year	¥	22,993	¥	19,740	\$	211,283	
Current service cost		1,696		1,625		15,590	
Interest cost		90		83		829	
Actuarial difference		4		144		39	
Benefits paid		(1,167)		(1,170)		(10,727)	
Decrease of consolidated subsidiaries		(632)		(224)		(5,807)	
Increase of newly consolidated subsidiaries		20		2,288		185	
Increase resulting from business acquisition				505			
Other		17				164	
Balance at end of year	¥	23,023	¥	22,993	\$	211,557	

(b) The changes in plan assets for the years ended March 31, 2020 and 2019, were as follows:

	Millions of Yen				Thousands of U.S. Dollars			
	2020		2019		<b>2020</b> 2019			2020
Balance at beginning of year	¥	20,416	¥	19,443	\$	187,595		
Expected return on plan assets		379		591		3,486		
Actuarial difference		(1,133)		(651)		(10,412)		
Contributions from the employer		1,437		873		13,207		
Benefits paid		(849)		(939)		(7,809)		
Decrease of consolidated subsidiaries		(416)		(248)		(3,829)		
Increase of newly consolidated subsidiaries				859				
Increase resulting from business acquisition				487				
Balance at end of year	¥	19,833	¥	20,416	\$	182,238		

(c) Reconciliation between the liability recorded in the consolidated balance sheet and the balances of defined benefit obligation and plan assets for the years ended March 31, 2020 and 2019, is as follows:

	Millions of Yen				ousands of .S. Dollars
	2020		2019		2020
Funded defined benefit obligation	¥	20,832	¥	21,018	\$ 191,425
Plan assets		(19,833)		(20,416)	(182,238)
Total		999		602	9,186
Unfunded defined benefit obligation		2,792		2,505	25,663
Net liability arising from defined benefit obligation	¥	3,792	¥	3,108	\$ 34,849

	Millions of Yen				Thousands of U.S. Dollars	
	2020		2019		019 2	
Liability for retirement benefits	¥	4,276	¥	4,072	\$	39,292
Asset for retirement benefits		(483)		(964)		(4,442)
Net liability arising from defined benefit obligation	¥	3,792	¥	3,108	\$	34,849

(d) The components of net periodic benefit costs for the years ended March 31, 2020 and 2019, were as follows:

	Millions of Yen				Thousands of U.S. Dollars		
_		2020		2019	2020		
Service cost	¥	1,217	¥	1,087	\$	11,190	
Interest cost		90		83		829	
Expected return on plan assets		(379)		(591)		(3,486)	
Recognized actuarial difference		14		(100)		136	
Pension expenses for which the simplified method is applied		478		537		4,399	
Others		68		168		631	
Net periodic benefit costs	¥	1,491	¥	1,185	\$	13,701	

(e) Amounts recognized in other comprehensive income (before income tax effect) in respect of defined retirement benefit plans for the years ended March 31, 2020 and 2019, were as follows:

	Millions of Yen				Thousands of U.S. Dollars		
	2020		2019		2020		
Actuarial difference	¥	(1,122)	¥	(896)	\$	(10,315)	
Total	¥	(1,122)	¥	(896)	\$	(10,315)	

(f) Amounts recognized in accumulated other comprehensive income (before income tax effect) in respect of defined retirement benefit plans as of March 31, 2020 and 2019, were as follows:

	Millions of Yen					ousands of S. Dollars
	2020		2019		2020	
Unrecognized actuarial difference	¥	1,367	¥	244	\$	12,564
Total	¥	1,367	¥	244	\$	12,564

#### (g) Plan assets

#### a. Components of plan assets

Plan assets as of March 31, 2020 and 2019, consisted of the following:

	2020	2019
Debt investments	62%	60%
Equity investments	26	31
Others	12	9
Total	100%	100%

#### b. Method of determining the expected rate of return on plan assets

The expected rate of return on plan assets is determined considering the long-term rates of return that are expected currently and in the future from the various components of the plan assets.

(h) Assumptions used for the years ended March 31, 2020 and 2019, were set forth as follows:

	2020	2019
Discount rate	0.5%	0.5%
Expected rate of return on plan assets	2.0%	2.0%
Expected rate of future salary increases	4.0-5.1%	3.0-5.1%

#### (2) Defined contribution plan

The estimated amount of contribution to the defined contribution plan was ¥314million (\$2,885 thousand), and ¥293 million for the year ended March 31, 2020 and 2019.

### 11. EQUITY

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below:

#### (1) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. Additionally, for companies that meet certain criteria, including (1) having a Board of Directors, (2) having independent auditors, (3) having an Audit & Supervisory Board, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends in kind) at any time during the fiscal year if the Company has prescribed so in its articles of incorporation. However, the Company does not meet all the above criteria.

The Companies Act permits companies to distribute dividends in kind (noncash assets) to shareholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the Company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

### (2) Increases/decreases and transfer of common stock, reserve, and surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus), depending on the equity account charged upon the payment of such dividends, until the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus, and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

The Company issued new shares through a third-party allotment to Mitsui & Co., Ltd. ("Mitsui & Co.") and payment process was completed on April 2, 2018.

#### Outline of the Third-Party Allotment were as follows:

1) Number of shares to be newly issued	1,350,000 shares of common stock
2) Issue price	¥6,006 per unit
3) Amount of proceeds	¥8,108 million (\$73,052 thousand)
4) Method of offering and allotment (allottee)	All of the shares were allotted to Mitsui & Co. By way of
	third-party allotment.
5) Total amounts by which common stock and capital	Common stock: ¥4,054 million (\$36,526 thousand)
surplus are to be increased (excluding issuance and	Capital surplus: ¥4,054 million (\$36,526 thousand)
other expenses)	

#### (3) Treasury stock and treasury stock acquisition rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders, which is determined by a specific formula.

Under the Companies Act, stock acquisition rights are presented as a separate component of equity.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of equity or deducted directly from stock acquisition rights.

#### 12. INCOME TAXES

The Company and its domestic subsidiaries are subject to a number of different taxes based on income, which, in the aggregate, resulted in an effective normal statutory tax rate of approximately 31% for the years ended March 31, 2020 and 2019, respectively. The consolidated foreign subsidiaries are subject to a number of different taxes based on income at tax rates specific to the rates of each country.

The tax effects of significant temporary differences and tax loss carryforwards that resulted in deferred tax assets and liabilities at March 31, 2020 and 2019, are as follows:

	Millions of Yen				Thousands o U.S. Dollars		
-		2020	2019		019 20		
Deferred Tax Assets:							
Inventories	¥	428	¥	476	\$	3,937	
Provision for doubtful receivables		1,063		1,226		9,768	
Excess depreciation		735		640		6,762	
Impairment Loss		634		623		5,832	
Loss on devaluation of investment securities		613		628		5,639	
Loss on devaluation of stock and investments							
in associated companies		1,000		1,020		9,189	
Loss on devaluation of golf club membership		264		278		2,428	
Business taxes payable		306		405		2,818	
Accrued bonuses to employees		1,385		1,381		12,729	
Liability for retirement benefits		1,137		1,089		10,448	
Tax loss carryforwards		1,082		1,716		9,947	
Elimination of unrealized gain on inventories		462		504		4,253	
Elimination of unrealized gain on property, plant, and equipment		146		146		1,344	
Tax effects attributable to investment in a subsidiary							
in the course of liquidation				814			
Other		3,515		2,650		32,306	
Less valuation allowance		(4,932)		(5,844)		(45,324)	
Total	¥	7,844	¥	7,759	\$	72,083	
Deferred Tax Liabilities:							
Net unrealized gain on available-for-sale securities	¥	1,855	¥	5,271	\$	17,048	
Unrealized gains on assets and							
liabilities of consolidated subsidiaries		527		520		4,849	
Undistributed earnings of foreign subsidiaries		1,761		1,384		16,189	
Asset for retirement benefits		35		106		329	
Differential liability adjustment		525		700		4,827	
Other		778		1,043		7,149	
Total	¥	5,484	¥	9,027	\$	50,393	
Net deferred tax (liabilities) assets	¥	2,360	¥	(1,267)	\$	21,689	

A reconciliation between the normal effective statutory tax rates and the actual effective tax rates reflected in the accompanying consolidated statements of income for the years ended March 31, 2020 and 2019, is as follows:

	2020	2019
Normal effective statutory tax rate	30.6%	30.6%
Nondeductible expenses	2.0	2.1
Effect of taxation on dividends eliminated in consolidation	4.7	6.1
Nontaxable gain	(3.9)	(4.8)
Tax rate difference at overseas subsidiaries	(1.5)	(1.2)
Gain and loss on investments from equity method	(2.7)	(2.0)
Consolidation adjustment of gain on sales of investment securities-net		(0.5)
Gain on Negative goodwill		(2.5)
Variation Allowance	0.6	0.1
Tax credit		(0.6)
Other-net	0.5	(0.3)
Actual effective tax rate	30.2%	27.0%

At March 31, 2020, certain subsidiaries have tax loss carryforwards aggregating approximately ¥3,739 million (\$34,357 thousand), which are available to be offset against taxable income of such subsidiaries in future years. These tax loss carryforwards, if not utilized, will expire as follows:

Years Ending March 31		ns of Yen	Thousands of U.S. Dollars	
2021	¥	525	\$	4,827
2022		393		3,612
2023		260		2,391
2024		531		4,880
2025 and thereafter		2,029		18,645
Total	¥	3,739	\$	34,357

## 13. FINANCIAL INSTRUMENTS AND **RELATED DISCLOSURES**

#### (1) Group policy for financial instruments

The Group utilizes indirect and direct financing, such as bank loans, bonds payable, commercial papers, and liquidation of receivables for working capital including inventory funds and funds of capital investments, positions to secure mobility, reduction of costs, and stable procurement as the basic funding policy. In addition, the Group does not invest for speculative purposes because it does not have cash surplus, and uses minimum necessary imprest funds as short-term deposits. Derivatives are used, not for speculative purposes, but to manage exposure to financial risks as described in (2) below.

#### (2) Nature and extent of risks arising from financial instruments

Payment terms of receivables, such as trade notes and trade accounts, are typically less than one year. They are exposed to customer credit risk. Although receivables in foreign currencies are exposed to the market risk of fluctuation in foreign currency exchange rates, the position, net of payables, is hedged by using foreign currency forward contracts. Marketable and investment securities, mainly securities of financial institutions or customers and suppliers of the Group, are additionally exposed to the risk of market price fluctuations. Marketable and investment securities in foreign currencies are exposed to the market risk of fluctuation in foreign currency exchange rates.

Payment terms of payables, such as trade notes and trade accounts, are typically less than one year. Although payables in foreign currencies are exposed to the market risk of fluctuation in foreign currency exchange rates, the position, net of receivables, is hedged by using foreign currency forward contracts. Although merchandise that is sold at fixed price is exposed to the risk of market price fluctuations, those risks are hedged by using commodity swaps.

Short-term borrowings and commercial papers are used for the Group's ongoing operations, and longterm debt, such as bank loans, and bonds payable are utilized to fund capital investment. Although a portion of such bank loans with floating rates is exposed to market risks from changes in variable interest rates, those risks are mitigated by using derivatives of interest rate swaps. Although a portion of long-term debt in foreign currency is exposed to market risks of fluctuation in foreign currency exchange rate, those risks are mitigated by using derivatives of currency swaps. Derivatives include foreign currency forward contracts, currency swaps, currency options, interest rate swaps, and commodity swaps, which are used to manage exposure to market risks from changes in foreign currency exchange rates of receivables and payables, from changes in interest rates of bank loans, and from fluctuations in merchandise prices. Please see Note 14 for more details of derivatives.

#### (3) Risk management for financial instruments

#### (i) Credit risk management

Credit risk is the risk of economic loss arising from a counterparty's failure to repay or service debt according to the contractual terms. The Company manages its credit risk on the basis of credit management quidelines, which include assessing customers quantitatively and qualitatively by the Credit Control Department to set credit limits. The credit limits are periodically reviewed. The consolidated subsidiaries manage credit risk under similar credit management guidelines.

With respect to derivative transactions, the Company manages its exposure to counterparty risk by limiting its transactions to high-credit-rating financial institutions.

#### (ii) Market risk management (foreign exchange risk and interest rate risk)

The Company and certain consolidated subsidiaries manage the market risk of fluctuation in foreign currency exchange rates of foreign currency trade receivables and payables principally by using foreign currency forward contracts. In addition, foreign exchange risk is hedged by foreign currency forward contracts when foreign currency trade receivables and payables are expected from forecasted transactions.

Interest rate swaps are used to manage exposure to market risks from changes in interest rates of loan payables.

Marketable and investment securities are managed by monitoring market values and the financial position of issuers periodically, and the Company continuously reviews the status of holding securities by considering its relationship with customers and suppliers of the Group. The loans in foreign currencies are used to manage exposure to the market risk from fluctuation in foreign currency exchange rates of some investment securities in foreign currencies.

Derivative transactions are entered into by the Finance Department under the limits of transactions which are approved at the Board of Directors' meeting based on the internal guidelines that prescribe the limit for each transaction, and the balances of transactions with customers are verified by the Accounting Department. In addition, the consolidated subsidiaries manage derivative transactions based on the Company's internal guidelines.

#### (iii) Liquidity risk management

Liquidity risk comprises the risk that the Group cannot meet its contractual obligations in full on maturity dates. The Group manages its liquidity risk via the Group's treasury management through its Cash Management System, diversification of financing measures, loans from several financial institutions, and the adjustment for the length of financing from Asset Liability Management. In addition, the Finance Department manages short-term liquidity daily by reviewing the funds, along with renewal of financial planning based on the reports from each section and the Company's subsidiaries.

## (4) Fair values of financial instruments

Carrying amounts, fair values, and unrealized gain or loss of financial instruments as of March 31, 2020 and 2019, are as follows. Financial instruments whose fair value cannot be reliably determined are not cluded in below. Also, please see Note 14 for the details of fair value for derivatives.

## (i) Fair value of financial instruments

	Millions of Yen								
March 31, 2020		Carrying Amount		Fair Value		Unrealized Gain /Loss			
Cash and cash equivalents		25,314	¥	25,314					
Receivables		558,422							
Allowance for doubtful receivables		(1,088)							
Receivables-net		557,334		557,334					
Investment securities		20,984		20,984					
Investments in unconsolidated subsidiaries									
and associated companies		10,218		5,205	¥	(5,012)			
Total	¥	613,852	¥	608,839	¥	(5,012)			
Short-term borrowings	¥	78,248	¥	78,248					
Current portion of long-term debt		26,392		26,392					
Commercial papers		50,000		50,000					
Payables		259,803		259,803					
Long-term debt		67,502		68,064	¥	561			
Bonds payable		80,000		79,539		(461)			
Total	¥	561,948	¥	562,048	¥	100			

	Millions of Yen								
March 31, 2019	Carrying Amount		Fair Value		Unrealized Gain /Loss				
Cash and cash equivalents	¥	24,063	¥	24,063					
Receivables		638,780							
Allowance for doubtful receivables		(1,541)							
Receivables-net		637,239		637,239					
Investment securities		33,459		33,459					
Investments in unconsolidated subsidiaries									
and associated companies		8,873		7,383	¥	(1,489)			
Total	¥	703,635	¥	702,145	¥	(1,489)			
Short-term borrowings	¥	128,425	¥	128,425					
Current portion of long-term debt		15,943		15,943					
Commercial papers		50,000		50,000					
Payables		326,705		326,705					
Long-term debt		75,842		76,643	¥	801			
Bonds payable		60,000		60,641		641			
Total	¥	656,916	¥	658,358	¥	1,442			

Thousands of	

March 31, 2020	Carrying Amount		Fair Value		Unrealized Gain /Loss	
Cash and cash equivalents	\$	232,606	\$	232,606		
Receivables		5,131,147				
Allowance for doubtful receivables		(9,997)				
Receivables-net	5	5,121,150		5,121,150		
Investment securities		192,818		192,818		
Investments in unconsolidated subsidiaries						
and associated companies		93,893		47,831	\$	(46,062)
Total	\$ 5	5,640,469	\$	5,594,407	\$	(46,062)
Chart town bows wines	•	710 001	•	710 001		
Short-term borrowings	\$	719,001	\$	719,001		
Current portion of long-term debt		242,509		242,509		
Commercial papers		459,432		459,432		
Payables	2	2,387,245		2,387,245		
Long-term debt		620,260		625,422	\$	5,162
Bonds payable		735,091		730,855		(4,235)
Total	\$ 5	5,163,540	\$	5,164,466	\$	926

#### **Assets**

#### (a) Cash and cash equivalents

The carrying values of cash and cash equivalents approximate fair value because of their short maturities.

#### (b) Receivables

The fair values of receivables are measured at the carrying values because the collection term is short. The allowance for doubtful receivables is computed based on the actual ratio of bad debt in the past, plus the aggregate amount of estimated losses based on the analysis of certain individual receivables with recoverable collateral and guarantees. Therefore, the fair values are approximately equal to the values that are deducted from the current estimated bad debts from balance sheet accounts. In addition, a portion of receivables denominated in foreign currencies and hedged by foreign currency forward contracts is translated at the applicable contract rate.

## (c) Marketable and investment securities

The fair values of marketable and investment securities are measured at the quoted market price of the stock exchange for the equity instruments, and at the quoted price obtained from the financial institution for certain debt instruments. Fair value information for marketable and investment securities by classification is included in Note 3.

#### Liabilities

#### (a) Payables and short-term borrowings

The carrying values of payables and short-term borrowings approximate fair value because such balances are settled in the short term. In addition, a portion of payables denominated in foreign currencies and hedged by foreign currency forward contracts is translated at the applicable contract rate.

#### (b) Long-term debt

The fair values of long-term debt are determined by discounting the cash flows related to the bank loans at the Group's assumed corporate borrowing rate.

## **Derivatives**

Fair value information for derivatives is included in Note 14.

(ii) Carrying amount of financial instruments whose fair value cannot be reliably determined

	Millions of Yen				ousands of I.S. Dollars	
		2020	2019		2020	
Investments in equity instruments that do not						
have a quoted market price in an active market	¥	11,957	¥	11,615	\$	109,876
Investments in unconsolidated subsidiaries and associated						
companies that do not have a quoted market price in an active market		27,821		26,555		255,645

(5) Maturity analysis for financial assets and securities with contractual maturities

	Millions of Yen									
March 31, 2020		e in 1 Year or Less	Due after 1 Year through 5 Years	Due after 5 Years through 10 Years	Due after 10 Years					
Cash and cash equivalents	¥	25,314								
Receivables		558,422								
Total	¥	583,737								
			Million	s of Yen						
March 31, 2019	Due in 1 Year or Less		Due after 1 Year through 5 Years	Due after 5 Years through 10 Years	Due after 10 Years					
Cash and cash equivalents	¥	24,063								
Receivables		638,780								
Total	¥	662,844								
			Thousands o	f U.S. Dollars						
March 31, 2020	Due	e in 1 Year or Less	Due after 1 Year through 5 Years	Due after 5 Years through 10 Years	Due after 10 Years					
Cash and cash equivalents	\$	232,606								
Receivables	į.	5,131,147								
Total	\$ !	5,363,754								

Please see Note 9 for annual maturities of long-term debt.

#### 14. DERIVATIVES

The Group enters into foreign currency forward contracts in the normal course of business to hedge foreign exchange risk associated with certain assets and liabilities denominated in foreign currencies.

The Group enters into interest rate swap agreements as a means of managing its interest rate exposures on certain liabilities. Interest rate swaps effectively convert some floating rate debt to a fixed basis, or convert some fixed rate debt to a floating basis.

The Group enters into commodity swap agreements as a means of managing the price fluctuation risk of merchandise that is to be sold at fixed price. Commodity swaps effectively convert some quoted prices to fixed prices.

It is the Group's policy to use derivatives only for the purpose of reducing market risks associated with assets and liabilities.

Derivatives are subject to market risk and credit risk. Market risk is the exposure created by potential fluctuations in market conditions, including interest or foreign exchange rates. Credit risk is the possibility that a loss may result from a counterparty's failure to perform according to the terms and conditions of the contract. Since most of the Group's derivative transactions are related to qualified hedges of underlying business exposures, market gain or loss risk in derivative instruments is basically offset by opposite movements in the value of the hedged assets or liabilities. Also, because the counterparties to those derivatives are limited to major financial institutions, the Group does not anticipate any losses arising from credit risk.

Derivative transactions entered into by the Group have been made in accordance with internal policies, which regulate the authorization and credit limit amount. The basic policies for the use of derivatives are approved by the Board of Directors and the execution and control of derivatives are performed by the Finance Department and monitored by the Corporate Planning Section. Each derivative transaction is periodically reported to management, where evaluation and analysis of such derivatives are performed.

## Derivative transactions to which hedge accounting is not applied

	Millions of Yen										
March 31, 2020	Contract Amount		Contract Amount Due after One Year	Fair	Value	Unrealized Gain(Loss)					
Foreign currency forward contracts:											
Selling:											
USD	¥	816		¥	0	¥	0				
JPY		99			(1)		(1)				
Buying:											
USD		2,157			(29)		(29)				
JPY		259			(4)		(4)				
Total	¥	3,333		¥	(35)	¥	(35)				
Interest rate swaps			•				_				
(fixed-rate payment and floating-rate receipt)	¥	43		¥	(0)	¥	(0)				

	Millions of Yen										
March 31, 2019	Contract Amount		Contract Amount Due after One Year		Fair	Value	Unrealized Gain(Loss)				
Foreign currency forward contracts:											
Selling:											
USD	¥	446			¥	(0)	¥	(0)			
JPY		196				0		0			
Buying:											
USD		4,366				(59)		(59)			
JPY		334				0		0			
Total	¥	5,344			¥	(58)	¥	(58)			
Interest rate swaps											
(fixed-rate payment and floating-rate receipt)	¥	88	¥	88	¥	1	¥	1			

Thousands of U.S. Dollars									
Contract Amount		Contract Amount Due after One Year		Fair Value		Unrealized Gain(Loss)			
\$	7,506		\$	1	\$	1			
	916			(12)		(12)			
	19,821			(272)		(272)			
	2,387			(38)		(38)			
\$	30,631		\$	(321)	\$	(321)			
				•					
\$	402		\$	(0)	\$	(0)			
	\$	\$ 7,506 916 19,821 2,387 \$ 30,631	Contract Amount Due after One Year  \$ 7,506 916  19,821 2,387 \$ 30,631	Contract Amount Due after One Year  \$ 7,506 916  19,821 2,387 \$ 30,631 \$	Contract Amount Due after One Year         Fair Value           \$ 7,506         \$ 1           916         (12)           19,821         (272)           2,387         (38)           \$ 30,631         \$ (321)	Contract Amount Due after One Year         Fair Value           \$ 7,506         \$ 1 \$ (12)           19,821         (272)           2,387         (38)           \$ 30,631         \$ (321) \$			

## Derivative transactions to which hedge accounting is applied

		Millions of Yen						
March 31, 2020	Hedged Item	Contract Amount		Contract Amount Due after One Year		Fair	r Value	
Foreign currency forward contracts:								
Selling:	Receivables							
USD		¥	5,348	¥	702	¥	(48)	
EUR			650		183		0	
RMB			514				2	
JPY			3,648				(11)	
Buying:	Payables							
USD			66,028		20,842		187	
EUR			649				(8)	
GBP			29				(1)	
AUD			361				(40)	
RMB			13				(0)	
JPY			72				(0)	
Currency options:	Payables							
USD			689				(1)	
Total		¥	78,006	¥	21,728	¥	79	
IInterest rate swaps	Short-term borrowings and							
(fixed-rate payment and floating-rate receipt)	long-term debt	¥	7,500	¥	2,500			
Commodity swaps	laatariaa							
$\underline{\text{(fixed-price payment and quoted-price receipt)}}\\$	Inventories	¥	318			¥	(38)	

			Millions of Yen						
March 31, 2019	Hedged Item	Cont	Contract Amount		Contract Amount Due after One Year		Value		
Foreign currency forward contracts:									
Selling:	Receivables								
USD		¥	7,250	¥	647	¥	(60)		
EUR			409				6		
RMB			1,016				(16)		
JPY			3,299				87		
Buying:	Payables								
USD			63,548		18,906		74		
EUR			390				(1)		
GBP			65				0		
THB			24				(0)		
AUD			425		54		1		
RMB			118				2		
NOK			6				(0)		
JPY			40				(1)		
Currency options:	Payables								
USD			574				0		
Total		¥	77,169	¥	19,608	¥	92		
Interest rate swaps	Short-term borrowings and								
(fixed-rate payment and floating-rate receipt)		¥	18,500	¥	7,500				
Commodity swaps	la cartaria a		<u> </u>						
$\underline{\text{(fixed-price payment and quoted-price receipt)}}\\$	Inventories	¥	196			¥	(18)		

		Millions of Yen										
March 31, 2020	Hedged Item	Cont	tract Amount		tract Amount after One Year	Fai	ir Value					
Foreign currency forward contracts:												
Selling:	Receivables											
USD		\$	49,147	\$	6,452	\$	(444)					
EUR			5,980		1,683		9					
RMB			4,724				24					
JPY			33,523				(109)					
Buying:	Payables											
USD			606,709		191,514		1,727					
EUR			5,966				(73)					
GBP			274				(11)					
AUD			3,319				(368)					
RMB			122				(2)					
JPY			661				(3)					
Currency options:	Payables											
USD			6,339				(11)					
Total		\$	716,770	\$	199,651	\$	734					
IInterest rate swaps	Short-term borrowings and											
(fixed-rate payment and floating-rate receipt)		\$	68,914	\$	22,971							
Commodity swaps	Inventorios											
$\underline{\text{(fixed-price payment and quoted-price receipt)}}\\$	Inventories	\$	2,924			\$	(350)					

The fair value of derivative transactions is measured at the quoted price obtained from a financial institution.

The contract or notional amounts of derivatives that are shown in the above table do not represent the amounts exchanged by the parties and do not measure the Group's exposure to credit or market risk.

## **15. RELATED PARTY DISCLOSURES**

Transactions of the Company with Nippon Steel Corporation ("NSC") and Mitsui & Co., which owned 34.54% and 19.93% of the Company's issued shares at March 31, 2020, for the years ended March 31, 2020 and 2019, were as follows:

		Millions	U.S. Dollars	
		2020	2019	2020
NSC				
Sales	¥	96,145	¥ 124,473	\$ 883,447
Purchases		923,897	1,014,206	8,489,364
Mitsui & Co., Ltd.				
Third-Party Allotment			8,108	
Business Acquisition			14,191	

The balances due to or from NSC at March 31, 2020 and 2019, were as follows:

		Millions	.S. Dollars		
		2020		2019	2020
Trade receivables	¥	28,146	¥	31,914	\$ 258,625
Trade payables		17,257		23,182	158,577

Transactions of the Company with subsidiaries of NSC and Mitsui & Co. for the years ended March 31, 2020 and 2019, were as follows:

		Millions	ousands of .S. Dollars		
		2020		2019	2020
Nippon Steel Coated Sheet Corporation					
Sales	¥	26,701	¥	27,371	\$ 245,349
Purchases		35,844		35,412	329,366
Nippon Steel Metal Products Co., Ltd.					
Purchases				27,815	
Mitsui & Co. Steel Ltd.					
Business Acquisition				53,719	

The balances due to or from Nippon Steel Coated Sheet Corporation and Nippon Steel Metal Products Co., Ltd. at March 31, 2020 and 2019, were as follows:

		Millions	of Yen		ousands of S. Dollars
		2020		2019	2020
Nippon Steel Coated Sheet Corporation					
Trade receivables	¥	10,034	¥	7,952	\$ 92,205
Trade payables		10,033		10,710	92,195
Nippon Steel Metal Products Co., Ltd.					
Trade payables				7,895	

Transactions of subsidiaries of the Company with subsidiaries of NSC for the years ended March 31, 2020 and 2019, were as follows:

		Millions	of Yen			ousands of S. Dollars	
		2020		2019	2020		
Nippon Steel Nisshin Co., Ltd.							
Purchases	¥	34,542	¥	12,168	\$	317,400	
Tukiboshi Shoji Co., Ltd.							
Sale				4,809			

The balances due to or from these companies at March 31, 2020 and 2019, were as follows:

		Millions	Thousands of U.S. Dollars				
		2020		2019	2020		
Nippon Steel Nisshin Co., Ltd.							
Trade payables	¥	11,440	¥	14,398	\$	105,125	
Tukiboshi Shoji Co., Ltd.							
Trade receivables				10,083			

## **16. CONTINGENT LIABILITIES**

	Mill	ions of Yen	Thousands of U.S. Dollars		
Trade notes discounted	¥	13,782	\$	126,646	
Trade notes endorsed		96		890	
Guarantees for loans		2,655		24,396	
Maximum amount of obligations to					
repurchase transferred receivables under certain conditions		2,933		26,956	
Total	¥	19,468	\$	178,890	

## 17. OTHER COMPREHENSIVE INCOME (LOSS)

The components of other comprehensive income (loss) for the years ended March 31, 2020 and 2019, were as follows:

were as follows.		Millions		Thousands of U.S. Dollars				
		2020		2019		2020		
Unrealized gain (loss) on available-for-sale securities								
(Losses) gains arising during the year	¥	(12,481)	¥	796	\$	(114,692)		
Reclassification adjustments to profit or loss		1,812		(3,560)		16,650		
Amount before income tax effect		(10,669)		(2,764)		(98,041)		
Income tax effect		3,367		716		30,946		
Total	¥	(7,301)	¥	(2,047)	\$	(67,094)		
Deferred gain (loss) on derivatives under hedge accounting		.,,,						
Gains (losses) arising during the year	¥	159	¥	(0)	\$	1,466		
Reclassification adjustments to profit or loss		(7)		29		(69)		
Amount before income tax effect		151		28		1,396		
Income tax effect		(42)		(11)		(391)		
Total	¥	109	¥	17	\$	1,005		
Foreign currency translation adjustments								
Adjustments arising during the year	¥	(185)	¥	(1,480)	\$	(1,704)		
Amount before income tax effect		(185)		(1,480)		(1,704)		
Income tax effect		(2)		(0)		(19)		
Total	¥	(187)	¥	(1,480)	\$	(1,723)		
Defined retirement benefit plan(s)								
Adjustments arising during the year	¥	(1,137)	¥	(796)	\$	(10,451)		
Reclassification adjustments to profit or loss		14		(100)		136		
Amount before income tax effect		(1,122)		(896)		(10,315)		
Income tax effect		295		251		2,714		
Total	¥	(827)	¥	(645)	\$	(7,600)		
Share of other comprehensive income (loss) in associated companies								
Gains (losses) arising during the year	¥	532	¥	(402)	\$	4,897		
Reclassification adjustments to profit or loss	¥	0			\$	1		
Total	¥	533	¥	(402)	\$	4,898		
Total other comprehensive loss	¥	(7,674)	¥	(4,559)	\$	(70,514)		

## **18. SUBSEQUENT EVENT**

The following appropriation of retained earnings at March 31, 2020, was approved at the Company's shareholders' meeting held on June 25, 2020:

onal on old on our of the control of	Millio	ons of Yen	ousands of S. Dollars
Year-end cash dividends, ¥85.0 (\$ 0.78) per share	¥	2,742	\$ 25,196

#### 19. SEGMENT INFORMATION

An entity is required to report financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components of an entity about which separate financial information is available and such information is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

#### (1) Description of reportable segments

The Group's reportable segments are those for which separate financial information is available and regular evaluation by the Company's management is being performed in order to decide how resources are allocated among the Group. As such, the Group's reportable segments consist of the steel, industrial supply and infrastructure, textiles, and foodstuffs segments. Steel consists of various steel products, construction materials, raw materials, and machinery products. Industrial Supply and Infrastructure consists of industrial machinery, nonferrous metals, cast and forged steel production, and railway wheels. An associated company operates development, sales of industrial park, and generation of electric power. Textiles consists of yarns and fabrics, clothing, bedding, interior items, uniforms, and undergarments. Foodstuffs consists of beef, pork, chicken, and marine products.

(2) Methods of measurement for the amounts of sales, profit (loss), assets, and other items for each reportable segment.

The accounting policies of each reportable segment are consistent with those disclosed in Note 2, "Summary of Significant Accounting Policies"

(3) Information about sales, profit (loss), assets, and other items

						Mi	llions of Yen						
							2020						
Sales:	Steel	Industrial Supply and Infrastructure		Textiles		Foodstuffs		Others		Reconciliations		Co	nsolidated
Sales to external customers	¥ 2,118,646	¥	87,738	¥	130,048	¥	142,851	¥	970			¥2	,480,256
Intersegment sales or transfers	628		608		5				132	¥	(1,375)		
Total	¥ 2,119,275	¥	88,346	¥	130,054	¥	142,851	¥	1,102	¥	(1,375)	¥2	,480,256
Segment profit (losses)	¥ 22,230	¥	3,773	¥	4,695	¥	2,438	¥	106	¥	(0)	¥	33,244
Segment assets	686,188		60,308		57,071		44,540		2,266		7,369		857,744
Other:													
Depreciation	3,509		843		1,376		39		16				5,784
Amortization of goodwill							45						45
Interest income	501		4		8		23		0				537
Interest expense	3,476		195		293		170		31				4,166
Equity in earnings of associated companies	252		2,622		(87)								2,786
Investments under the equity method	11,832		23,333		368								35,534
Increase in property, plant, and equipment													
and intangible assets	6,267		1,192		467		106		34				8,068

						Mil	lions of Yen																		
							2019																		
Sales:	Steel		strial Supply and astructure	Textiles		Textiles		Textiles		Textiles		Textiles		Textiles		les Foodstuffs		es Foodstuffs			Others Reconcil		nciliations	Consolic	dated
Sales to external customers	¥ 2,162,996	¥	92,328	¥	150,869	¥	142,411	¥	2,007			¥2,550	0,612												
Intersegment sales or transfers	746		765		5				158	¥	(1,675)														
Total	¥ 2,163,742	¥	93,094	¥	150,874	¥	142,411	¥	2,166	¥	(1,675)	¥2,550	0,612												
Segment profit (losses)	¥ 26,410	¥	2,750	¥	4,431	¥	2,803	¥	33	¥	(1)	¥ 36	6,427												
Segment assets	773,068		61,304		78,026		39,326		2,298		6,149	960	0,173												
Other:																									
Depreciation	3,212		762		1,246		87		15			5	5,324												
Amortization of goodwill	45						6						51												
Interest income	401		4		19		26		1				454												
Interest expense	3,634		154		402		232		41			4	4,465												
Equity in earnings of associated companies	659		1,446		1							2	2,106												
Investments under the equity method	12,183		20,789		44							33	3,018												
Increase in property, plant, and equipment																									
and intangible assets	4,351		1,499		359		111		41			6	6,362												

#### Thousands of U.S. Dollars

_				2020			
Sales:	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Consolidated
Sales to external customers	19,467,489	\$ 806,196	\$1,194,973	\$1,312,615	\$ 8,917		\$ 22,790,191
Intersegment sales or transfers	5,775	5,591	54		1,216	\$ (12,638)	
Total \$	19,473,265	\$ 811,788	\$1,195,027	\$1,312,615	\$ 10,133	\$ (12,638)	\$ 22,790,191
Segment profit (losses)	204,265	\$ 34,668	\$ 43,148	\$ 22,407	\$ 980	\$ (0)	\$ 305,471
Segment assets	6,305,138	554,157	524,407	409,267	20,824	67,716	7,881,510
Other:							
Depreciation	32,244	7,754	12,647	358	150		53,154
Amortization of goodwill				417			417
Interest income	4,612	41	74	213	0		4,941
Interest expense	31,940	1,795	2,698	1,562	287		38,284
Equity in earnings of associated companies	2,316	24,093	(802)				25,607
Investments under the equity method	108,720	214,407	3,386				326,514
Increase in property, plant, and equipment							
and intangible assets	57,589	10,959	4,295	976	316		74,137

#### Notes for the year ended March 31, 2020

- (a) "Other" represents operating segments that are not included in a reportable segment, consisting of real estate and other transactions.
- (b) The reconciliation in segment profit of ¥-0 million (\$-0 thousand) represents the elimination of intersegment trades.
- (c) The reconciliation in segment assets of ¥7,369 million (\$67,716 thousand) represents the result of elimination of intersegment trades of ¥310 million (\$2,848 thousand) and the Group's assets of ¥7,679 million (\$70,564 thousand) that are not included in a reportable segment. The Group's assets mainly consist of cash and cash equivalents of the Company.
- (d) Items causing the difference between the aggregated amounts of segment profit of reportable segments and others, and income before income taxes and minority interests in the consolidated financial statements include mainly the following:
- ¥795 million (\$7,312 thousand) of impairment losses of fixed assets, which is included in other income (expenses)
- ¥1,870 million (\$17,183 thousand) of loss on devaluation of investments securities, which is included in other income (expenses)

## Notes for the year ended March 31, 2019

- (a) "Other" represents operating segments that are not included in a reportable segment, consisting of real estate and other transactions.
- (b) The reconciliation in segment profit of ¥-1 million represents the elimination of intersegment trades.
- (c) The reconciliation in segment assets of ¥6,149 million represents the result of elimination of intersegment trades of ¥344 million and the Group's assets of ¥6,493 million that are not included in a reportable segment. The Group's assets mainly consist of cash and cash equivalents of the Company.
- (d) Items causing the difference between the aggregated amounts of segment profit of reportable segments and others, and income before income taxes and minority interests in the consolidated financial statements include mainly the following:
- ¥367 million of loss on liquidation of subsidiaries and affiliates, which is included in other income (expenses)
- ¥1,485 million of loss on business of subsidiaries and associates, which is included in other income (expenses)

## (4) Information about products and services

See operating segments information above because the reportable segments are determined on the basis of products and services.

### (5) Information about geographical areas

### (i) Sales

	Millions	of Yen	
	202	20	
Japan	Asia	Others	Total
¥ 1,784,706	¥ 533,002	¥ 162,547	¥ 2,480,256
	Millions	of Yen	
	20 <sup>-</sup>	19	
Japan	Asia	Others	Total
¥ 1,868,998	¥ 557,242	¥ 124,371	¥ 2,550,612
	Thousands of	U.S. Dollars	
	202	20	
Japan	Asia	Others	Total
\$16,399,028	\$ 4,897,570	\$ 1,493,592	\$22,790,191

Sales are classified by country or region based on the location of customers.

## (ii) Property, plant, and equipment

			Millions	of Yen			
			20	20			
	Japan		Asia	C	)thers		Total
¥	35,433	¥	9,834	¥	11,512	¥	56,780
			Millions	of Yen			
			20	19			
	Japan	į.	Asia	C	Others		Total
¥	37,814	¥	9,706	¥	8,315	¥	55,837
			Thousands of	f U.S. Dollars			
			20	20			
	Japan		Asia	C	Others		Total
\$	325,587	\$	90,361	\$	105,785	\$	521,734

### (6) Information about major customers

Information about major customers is not disclosed because there was no single external customer who accounted for 10% or more of the Group's revenues for the years ended March 31, 2020 and 2019.

## (7) Impairment losses of assets are as follows:

				Millions of Yen			
	2020						
	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Total
Impairment losses of assets	¥ 730		¥ 65				¥ 795
			Т	housands of U.S. Dolla	rs		
-				2020			
	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Total
Impairment losses of assets	\$ 6.709			\$ 603			\$ 7.312

There was no impairment loss of long-lilved assets for the year ended March 31, 2019.

#### (8) Amortization of goodwill and goodwill are as follows:

				Millions of Yen				
	2020							
	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Total	
Amortization of goodwill				¥ 45			¥ 45	
Goodwill	408							
				Millions of Yen				
_				2019				
	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Total	
Amortization of goodwill	¥ 45			¥ 6			¥ 51	
			Т	housands of U.S. Dolla	rs			
_				2020				
	Steel	Industrial Supply and Infrastructure	Textiles	Foodstuffs	Others	Reconciliations	Total	
Amortization of goodwill				\$ 417			\$ 417	
Goodwill				3,756			3,756	

#### (9) Information on gain on negative goodwill by segment

Notes for the year ended March 31, 2020

There was no gain on negative goodwill.

Notes for the year ended March 31, 2019

In the steel segment, the Company recorded negative goodwill of ¥2,050 million related to the business acquisition from Mitsui & Co. and the acquisition of shares of companies related to the business, and the acquisition of shares of NST NIHON TEPPAN Co., Ltd. during the third quarter consolidated accounting period.

The gain on negative goodwill is not included in segment income as it is an extraordinary income.

## Deloitte.

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of NIPPON STEEL TRADING CORPORATION:

#### Opinion

We have audited the consolidated financial statements of NIPPON STEEL TRADING CORPORATION and its consolidated subsidiaries (the "Group"), which comprise the consolidated balance sheet as of March 31, 2020, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese ven.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects. the consolidated financial position of the Group as of March 31, 2020, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

#### **Convenience Translation**

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

## **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements. whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- · Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- · Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Deloitte Touche Tohmaton LLC

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

June 25, 2020



## **Date of Establishment**

August 2, 1977

## **Tokyo Head Office**

5-27 Akasaka 8-chome, Minato-ku, Tokyo 107-8527

## **Number of Employees**

1,861

## **Number of Subsidiaries and Associated Companies**

105 and 47

